



QUALIFICATIONS PACK - OCCUPATIONAL STANDARDS FOR POWER SECTOR

What are Occupational Standards(OS)?

- OS describe what individuals need to do, know and understand in order to carry out a particular job role or function
- performance standards that individuals must achieve when carrying out functions in the workplace, together with specifications of the underpinning knowledge and understanding

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Introduction

Qualifications Pack- Engineer - Power Distribution

SECTOR: Power

SUB-SECTOR: Distribution

OCCUPATION: Engineer – Power Distribution

REFERENCE ID: PSS/Q7001

ALIGNED TO: NCO-2004/NIL

Engineer-Power Distribution is responsible for power distribution system's erection and commissioning, operation & maintenance, testing & inspection of LT and HV systems and metering, billing, collection for distribution. Candidate should be awere of GIS, SCADA, protection, automation system, smart grid etc. He should also have understanding of load dispatch and power trading mechanisms.

Brief Job Description: Oversee installation, operation & maintenance, testing & inspection of grid substation, distribution transformer, distribution network, O/H line, U/G cabling, GIS, SCADA, automation system, smart grid, metering, billing and collection etc. testing and inspection on pre and post commissioning.

Personal Attributes: Work is performed indoor as well as outdoors in all weather conditions. Work requires the ability to perform engineering and co-ordination activities as and when required. Periodic night-time work also required.







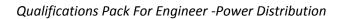
Qualifications Pack Code	PSS/Q7001		
Job Role	ENGINEER- POWER DISTRIBUTION		
Credits (NSQF)	TBD	Version number	1.0
Sector	Power	Drafted on	15/01/2016
Sub-sector	Distribution	Last reviewed on	19/07/2016
Occupation	Engineer- Distribution	Next review date	19/07/2018
NSQC Clearance Date	Not Applicable		

Job Role	Engineer -Power Distribution is also known as Assistant	
Role Description	Engineer Engineer-Power Distribution has the responsibility of a designated area looking after construction, operation and maintenance of the power distribution system, including material management, resource management, consumer handling and coordination with seniors.	
NSQF level	6	
Minimum Educational Qualifications	BE/B.Tech (Electrical)	
Maximum Educational Qualifications	Not Applicable	
Training (Suggested but not mandatory)	Not Applicable	
Minimum Job Entry Age	21 Years	
Experience	Not Applicable	
	Compulsory:	
	PSS/N7001 Oversee installation activities of power	
	<u>distribution system</u>	
	2. <u>PSS/N7002 Supervise power distribution system</u>	
Applicable National Occupational	operation and maintenance activities	
Standards (NOS)	3. PSS/ N2001 Use basic health and safety practices at the	
· · ·	<u>workplace</u>	
	4. PSS/N1336 Work effectively with others	
	Optional:	
	Not Applicable	
Performance Criteria	As described in the relevant OS units	





Keywords /Terms	Description
Sector	Sector is a conglomeration of different business operations having similar businesses and interests. It may also be defined as a distinct subset of the economy whose components share similar characteristics and interests.
Sub-sector	Sub-sector is derived from a further breakdown based on the characteristics and interests of its components.
Vertical	Vertical may exist within a sub-sector representing different domain areas or the client industries served by the industry.
Occupation	Occupation is a set of job roles, which perform similar/related set of functions in an industry.
Function	Function is an activity necessary for achieving the key purpose of the sector, occupation, or area of work, which can be carried out by a person or a group of persons. Functions are identified through functional analysis and form the basis of OS.
Sub-functions	Sub-functions are sub-activities essential achieving the objectives of the function.
Job role	Job role defines unique set of functions that together form a unique employment opportunity in an organization.
Occupational Standards (OS)	OS specify the standards of performance an individual must achieve consistently while carrying out a function at the workplace. Occupational Standards as set of competencies is applicable both in Indian and overreaching global contexts.
Performance Criteria	Performance Criteria defined for a task are statements that together specify the standard of performance while carrying out the task.
National Occupational Standards (NOS)	NOS are Occupational Standards which apply uniquely in Indian context.
Qualifications Pack Code	Qualifications Pack Code is a unique reference code that identifies a qualifications pack.
Qualifications Pack(QP)	Qualifications Pack comprises set of OS, together with the educational, training and other criteria that are required to perform a job role satisfactorily at workplace. A Qualifications Pack is assigned a unique qualification pack code for clear identification.
Knowledge and Understanding	Knowledge and Understanding are statements which together as a set specify the technical, generic, professional and organization specific knowledge that an individual needs to possess in order to perform and meet the required standards consistently.
Organizational Context	Organizational Context includes the way the organization is structured and how it operates. It includes elements of operational knowledge contents defined in relation to functioning of an organization that a skilled professional need to possess specific to its precise areas of responsibility.
Technical Knowledge	Technical Knowledge is the specific domain knowledge needed to accomplish the task in combination with other competencies. It is usually coined with specifically







	designated roles and responsibilities.
Core Skills/Generic	Core Skills or Generic Skills as set are group of skills. It is key to working in today's
Skills	world. These skills are typically needed in any work environment. In the context of the
	OS, these include mainly communication related skills that are applicable to most job
	roles.
Keywords /Terms	Description
PPE	Personal Protective Equipment
KW	Kilowatt
KV	Kilo Volt
KWH	Kilo Watt Hour
PTW	Permit to work
CPR	Cardio Pulmonary Resuscitation
GIS	Geographical Information System
RTU	Remote Terminal Unit
CBIP	Central Board of Irrigation and Power
CEA	Central Electricity Authority
CERC	Central Electricity Regulatory Commission
CPRI	Central Power Research Institute
СТ	Current Transformer
DC	Direct Current
DISCOM	Distribution Company
DT	Distribution Transformer
E/F	Earth Fault
НТ	High Tension
HVDS	High Voltage Distribution System
IE Act	Indian Electricity Act 2003
IS	Indian Standard
KV	Kilo Volt
LA	Lightening Arrestor
MD	Maximum Demand
MVA	Mega Volt Ampere
MW	Mega Watt
MWh	Mega Watt hour
O/C	Over Current
O/H	Over Head
O&M	Operation & Maintenance
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OPGW	Optical Ground Wire
PT	Potential Transformer
RMU	Ring Main Unit
SCADA	Supervisory Control and Data Acquisition
SEB	State Electricity Board
SERC	State Electricity Regulatory Commission
SMS	Short Message Service
T&D	Transmission and Distribution
T/F	Transformer
VT	Voltage Transformer
XLPE	Cross Linked Poly Ethylene Cable







Oversee installation activities of power distribution system

National Occupational Standard



Overview

This unit is about the power distribution system installation activities performed under the supervision of Engineer- Power Distribution.



National Occupational Standards



	Corporation	
SS/N7001 Oversee installation activities of power distribution system		
Unit Code	PSS/N7001	
Unit Title (Task)	Oversee installation activities of power distribution system	
Description	Engineer- power distribution will be overlooking all installation related activincluding erection and commissioning of power distribution systems.	
Scope	This unit/task covers the following: power distribution system installation substation erection and commissioning protection system 	
Performance Criteria	(PC) w.r.t. the Scope	
Element	Performance Criteria	
Power distribution system installation	The user/individual on the job needs to: PC1. supervise and ensure entire power distribution system from substation to la mile consumers PC2. demonstrate knowledge of types of distribution system network – ring main system, radial system, interconnected system etc. PC3. manage load flow PC4. supervise the installation of key equipment in power distribution system and ensure all technical specifications are inline PC5. ensure voltage level using technology of different types of distribution system and diagrams, lay out plans etc. PC7. be aware of different types of transformers, poles, conductors and cables survey elements for creation of new service line connections PC9. review engineering drawings, layout plans, technical specification of equipment of the connection to collection including meter installation, meter reading, bill generation, bill distribution etc. PC11. demonstrate knowledge of equipments installed in power system viz. transformers, circuit breakers, isolators, current transformers, voltage transformers, wave traps, types of conductors, protection equipment, lighting arrestors, grounding and earthing, capacitors, relays etc. and their technical specifications PC12. preparation of estimates and bill of quantities (BoQ) PC13. overviewing of procurement function (modes and types-turnkey, supply & services etc.); material planning and handling; store handling methods PC14. supervise route survey for O/H line, U/G lines and ROW, using best practise PC15. review all types of protection system and earthing in distribution network	

PC16. installation of transformer and associated equipment

PC17. take decision of use and insallation of 1-phase and 3-phase metering system







SS/N7001 Oversee	e installation activities of power distribution system
1	PC18. understand and appreciate Smart grid, AMR, AMI and SCADA implementation
	and GIS mapping
1	PC19. supervise erection and commissioning of substation and line elements like
	different types of towers, O/H line, U/G cable, switchgear etc.
1	PC20. supervise installation of protection system- surge protection device, over
	voltage protection etc.
1	PC21. coordinate and manage logistic related issues
Substation erection	The user/individual on the job needs to:
and commissioning	PC22. understand and demonstrate knowledge of air insulated and gas insulated
	substation
1	PC23. supervise erection and commissioning of substation equipment
1	PC24. undertake installation of switchgear and control panel
	PC25. supervise installation of Substation Automation System (SAS)
)	PC26. ensure protection system of all the plant equipment
	PC27. supervise G.O. switch installation
Protection system	The user/individual on the job needs to:
ì	PC28. ensure protection of distribution system equipment –transformer, switchgear
	etc.
I	PC29. ensure grounding and earthing system of all the plant and equipment
	PC30. apply knowledge of circuit breaker, relay ,CT,PT and LA installation
Knowledge and Understan	nding (K)
	The user/individual on the job needs to know and understand:
Context	KA1. relevant legislation, standards, policies, and procedures followed in the
	organization relevant to own employment and performance conditions
H	KA2. relevant health and safety requirements applicable in the work place
1	KA3. own job role and responsibilities and sources for information pertaining to
	employment terms, entitlements, job role and responsibilities
H	KA4. reporting structure, inter-dependent functions, lines and procedures in the wo
	area
H	KA5. how to engage with specialists for support in order to resolve incidents and
	service requests
ŀ	KA6. importance of working in clean and safe environment practices and procedure
ŀ	KA7. responsibility of relevant people within the work area
ŀ	KA8. escalation matrix and procedures for reporting work and employment related
	issues







/N7 B.	Technical	The individual on the job needs to know and understand:
	Knowledge	KB1. network layout, schematic and design drawing of substation
	_	KB2. technical specification of distribution system equipment
		KB3. policy and regulatory regime in the sector
		KB4. design of distribution network based on prevailing planning and policy guidelines
		KB5. load flow studies, sag and tension calculation, transient studies, vibration analysis, wind pressure analysis, short circuit studies etc.
		KB6. various type of equipment protection system
		KB7. ratings and specifications of line, transformer, cables, fuses, switches and wires
		KB8. smart grid, AMR,AMI and automation system
		KB9. handling of all machineries, equipment's & vehicles
		KB10. use of appropriate judgment and initiative pertaining to work methods and too
		KB11. technical manuals, blueprints, schematics, diagrams, plans, specifications
		KB12. estimation of time, material and equipment needed to complete assignments
		procedures for raw materials and finished goods
Skil	lls (S)	procedures for faw indecriais and finished goods
	ills (S)	
A. Core Skills/ Writing Skills		Writing Skills
	Generic Skills	The user/ individual on the job needs to know and understand how to: SA1. note the information related to work SA2. note down observations (if any) related to the process SA3. use IT SA4. prepare estimates SA5. document and keep records
		Reading Skills
		The user/individual on the job needs to know and understand how to:
		SA6. read and interpret the process required for various types of operations
		SA7. read and interpret and process flowchart for all operations
		SA8. read manuals and operation documents to understand the Equipment used
		into operation
		·
		Oral Communication (Listening and Speaking skills)
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		Oral Communication (Listening and Speaking skills)
		Oral Communication (Listening and Speaking skills) The user/individual on the job needs to know and understand how to: SA9. discuss task lists, schedules and activities with the seniors SA10. effectively communicate with the team members
		Oral Communication (Listening and Speaking skills) The user/individual on the job needs to know and understand how to: SA9. discuss task lists, schedules and activities with the seniors SA10. effectively communicate with the team members SA11. communicate clearly with the customer
В.	Professional Skills	Oral Communication (Listening and Speaking skills) The user/individual on the job needs to know and understand how to: SA9. discuss task lists, schedules and activities with the seniors SA10. effectively communicate with the team members
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В.	Professional Skills	Oral Communication (Listening and Speaking skills) The user/individual on the job needs to know and understand how to: SA9. discuss task lists, schedules and activities with the seniors SA10. effectively communicate with the team members SA11. communicate clearly with the customer Decision Making The user/individual on the job needs to know and understand how to: SB1. follow organization rule-based decision making process







PSS/N7001	Oversee installation activities of power distribution system
	Plan and Organize
	The user/individual on the job needs to know and understand:
	SB5. planning and organization of tasks to meet deadlines
	Customer Centricity
	The user/individual on the job needs to know and understand how to:
	SB6. build customer relationships and use customer centric approach
	Problem Solving
	The user/individual on the job needs to know and understand how to:
	SB7. seek and comprehend operation related inputs for clarification
	SB8. find ways of modifying difficult operating stages to make it operation friendly
	Analytical Thinking
	The user/individual on the job needs to know and understand how to:
	SB9. apply domain information to set and define operation parameters that ensures economy and quality of the product
	Critical Thinking
	The user/individual on the job needs to know and understand how to:
	SB10. critically evaluate operation parameters in relation to product features intended
	SB11. develop a holistic and comprehensive profile of products based on

NOS Version Control

NOS Code		PSS/N7001	
Credits (NSQF)	TBD	Version number	1.0
Industry	Power	Drafted on	15/01/2016
Industry Sub-sector	Distribution	Last reviewed on	19/07/2016
Occupation	Engineer Power Distribution	Next review date	19/07/2018

segregated discrete process stages

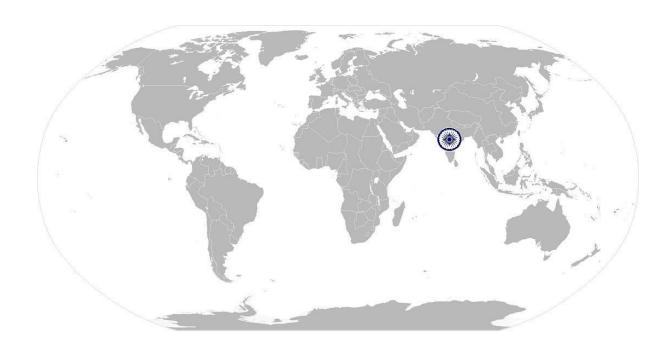
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National Occupational Standard



Overview

This unit is about the operation and maintenance work done by Engineer- Power Distribution.







Unit Code	PSS/N7002	
Unit Title (Task)	Supervise power distribution system operation and maintenance activities	
Description	This section covers the operation and maintenance of distribution system like substation, distribution transformer, O/H line, U/G cable, switchgear and associated components etc. ensuring uninterrupted operation of distribution system equipment.	
Scope	 This unit/task covers the following: operation & maintenance – distribution system testing of the system repairing & replacement 	
Performance Criteria(Po	C) w.r.t. the Scope	
Element	Performance Criteria	
Operation & maintenance –	The user/individual on the job needs to: PC1. ensure proper O&M of the distribution systems	
Distribution system	PC2. ensure proper protection and earthing of equipment for healthy operation PC3. understand consumer categories and applicable tariffs PC4. understand operation aspects of distribution substations and lines PC5. prepare preventive and breakdown maintenance plan for distribution system	
	PC6. handle consumer management aspects and customer relationship issues PC7. review load management, grid stability, frequency, load dispatch, feeder loading etc. PC8. locate the conduit, cables & other underground system to perform	
	maintenance work PC9. ensure performance monitoring of critical system such as RTU, Remote Metering Unit (RMU) and other automation system PC10. use tools and technologies available for conducting maintenance activities	
	PC11. have an understanding of commercial operation of the entire revenue management process viz meter reading, bill generation, bill distribution, revenue collection, arrear management, consumer management etc.	
	PC12. coordinate resources, mobilize teams, build teams, resolve interpersonal issues, manage logistics	
	PC13. create SOPs, schedules, maintenance schedules	
	PC14. prepare estimates, bill of quantity for carrying out maintenance activity	
	PC15. plan and supervise predictive, preventive, breakdown and routine	
	maintenance for lines and substation equipment	
	PC16. monitor problem and keep the manager informed about progress or any delays in resolving the problem	







Testing of the system	The user/individual on the job needs to lead teams of technicians and supervisors for:	
	PC17. testing of distribution transformers and other associated equipments	
	PC18. testing of earthing systems for distribution systems	
	PC19. fault location methods for distribution system lines, cables	
Repairing & replacement	The user/individual on the job needs to lead teams of technicians and supervisors for:	
•	PC20. carrying out repair and replacement of faulty/ unhealthy equipment PC21. troubleshooting of faulty system	
	PC22. upgrading or modifying the existing unhealthy equipment/system	
	PC23. carrying out general routine repair work	
	PC24. technical change implementation in equipment/systems	
	PC25. coordinating resources, mobilize teams, build teams, resolve interpersonal	
	issues, manage logistics	
	PC26. creating SOPs, schedules, maintenance schedules	
Knowledge and Under	standing (K)	
A. Organizational	The user/individual on the job needs to know and understand:	
0	KA1. relevant legislation, standards, policies, and procedures followed in the	
Context		
Context	organization relevant to own employment and performance conditions	
Context	organization relevant to own employment and performance conditions KA2. relevant health and safety requirements applicable in the work place	
Context		
Context	KA2. relevant health and safety requirements applicable in the work place	
Context	 KA2. relevant health and safety requirements applicable in the work place KA3. own job role and responsibilities and sources for information pertaining to employment terms, entitlements, job role and responsibilities KA4. reporting structure, inter-dependent functions, lines and procedures in the 	
Context	 KA2. relevant health and safety requirements applicable in the work place KA3. own job role and responsibilities and sources for information pertaining to employment terms, entitlements, job role and responsibilities KA4. reporting structure, inter-dependent functions, lines and procedures in the work area 	
Context	 KA2. relevant health and safety requirements applicable in the work place KA3. own job role and responsibilities and sources for information pertaining to employment terms, entitlements, job role and responsibilities KA4. reporting structure, inter-dependent functions, lines and procedures in the 	
Context	 KA2. relevant health and safety requirements applicable in the work place KA3. own job role and responsibilities and sources for information pertaining to employment terms, entitlements, job role and responsibilities KA4. reporting structure, inter-dependent functions, lines and procedures in the work area KA5. how to engage with specialists for support in order to resolve incidents and 	
Context	 KA2. relevant health and safety requirements applicable in the work place KA3. own job role and responsibilities and sources for information pertaining to employment terms, entitlements, job role and responsibilities KA4. reporting structure, inter-dependent functions, lines and procedures in the work area KA5. how to engage with specialists for support in order to resolve incidents and service requests 	
Context	 KA2. relevant health and safety requirements applicable in the work place KA3. own job role and responsibilities and sources for information pertaining to employment terms, entitlements, job role and responsibilities KA4. reporting structure, inter-dependent functions, lines and procedures in the work area KA5. how to engage with specialists for support in order to resolve incidents and service requests KA6. importance of working in clean and safe environment practices and 	







SS/N7002 Supervise p	power distribution system operation and maintenance activities	
B. Technical	The individual on the job needs to know and understand:	
Knowledge	KB1. tools and technologies available for conducting maintenance activities	
	KB2. load management, system stability, frequency, load dispatch, etc.	
	KB3. transformer, substation equipment including relay and breaker maintenance	
	KB4. live and dead line maintenance of distribution system	
	KB5. emergency restoration procedures of distribution network	
	KB6. technical manuals, blueprints, schematics, diagrams, plans, specifications	
	estimate time, material and equipment needed to complete assignments	
	KB7. common electricity terminology and correct interpretation of the same	
	terminology: e.g. current, voltage, resistance, kilowatt (kw), kilowatt	
	hour(kwh)	
KB8. ratings and specifications of cables, fuses, switches and wires		
	KB9. all machineries, equipment & vehicles used for distribution system O&M	
	KB10. use of appropriate judgment and initiative taining to work methods and	
	tools	
Skills (S)		
A. Core Skills/	Writing Skills	
Generic Skills The user/ individual on the job needs to know and understand how to:		
	SA1. note the information communicated by the supervisor or engineer	
	SA2. note down observations (if any) related to the process of installation,	
	operation and maintenance of power distribution system	
	Reading Skills	
	The user/individual on the job needs to know and understand how to:	
	SA3. read and interpret the process required for various types of operations	
	related to power distribution system	
	SA4. read and interpret and process flowchart for all operations related to power	
	distribution system	
	SA5. read manuals and operation documents to understand the Equipment	
	used into operation Oral Communication (Lictoring and Speaking skills)	
Oral Communication (Listening and Speaking skills)		
	The user/individual on the job needs to know and understand how to:	
	SA6. discuss task lists, schedules and activities with the supervisor SA7. effectively communicate with the team members	
	SA8. communicate clearly with the customer on the issues faced during	
	query/fault	
B. Professional Skills	Decision Making	
	The user/individual on the job needs to know and understand how to:	
	SB1. follow organization rule-based decision making process	
	SB2. take decisions with systematic course of actions and/or response	
	Plan and Organize	
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SS/N7002	Supervise power distribution system operation and maintenance activities		
		The user/individual on the job needs to know and understand:	
		SB3. planning and organization of tasks to meet deadlines	
		Customer Centricity	
		The user/individual on the job needs to know and understand how to:	
		SB4. build customer relationships and use customer centric approach	
		Problem Solving	
		The user/individual on the job needs to know and understand how to:	
		SB5. seek and comprehend operation related inputs for clarification	
		SB6. find ways of modifying difficult operating stages to make it operation friendly	
		Analytical Thinking	
		The user/individual on the job needs to know and understand how to:	
		SB7. apply domain information to set and define operation parameters that	
		ensures economy and quality of the product	
		SB8. lead and manage	
		Critical Thinking	
		The user/individual on the job needs to know and understand how to:	
		SB9. critically evaluate operation parameters in relation to equipment features	
		SB10. develop a holistic and comprehensive profile of products based on segregated discrete process stages	

NOS Version Control

NOS Code	PSS/N7002		
Credits (NSQF)	TBD	Version number	1.0
Industry	Power	Drafted on	15/01/2016
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Occupation	Engineer- Power Distribution	Next review date	19/07/2018

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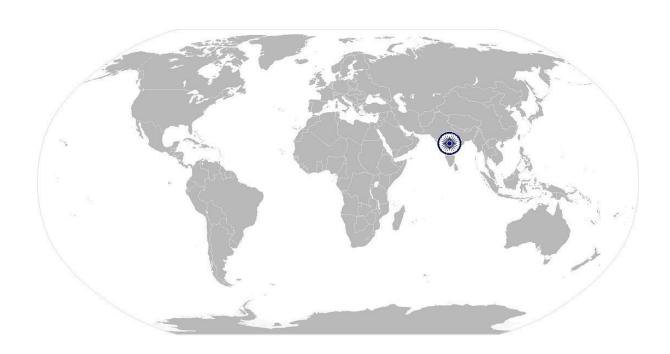






Use basic health and safety practices for power related work

National Occupational Standard



Overview

This unit covers health, safety and security for power related work. This includes procedures and practices that candidates need to follow to help maintain a healthy, safe and secure work environment.



National Occupational Standards



PSS/N2001

Unit Code	PSS/N2001 Use basic health and safety practices for power related work		
Unit Title (Task)			
Description	This unit covers health, safety and security for power related work. This includes procedures and practices that candidates need to follow to help maintain a healthy, safe and secure work environment. It covers responsibilities towards self, others, assets and the environment		
Scope	 his unit/task covers the following: health and safety fire safety emergencies, rescue and first-aid procedures 		
Performance Criteria(PC)	w.r.t. the Scope		
Element	Performance Criteria		
Health and safety	The user/individual on the job needs to: PC1. use protective clothing/equipment for specific tasks and work conditions. PC2. state the name and location of people responsible for health and safety in the workplace PC3. state the names and location of documents that refer to health and safety in the workplace PC4. identify job-site hazardous work and state possible causes of risk or accident in the workplace PC5. follow electrical safe working procedures such as Tag out/Lock out and display PTW (Permit To Work), PC6. follow warning signs (danger, out of service, etc.) while working with electrical systems PC7. use standard safe working practices when working at heights, confined areas and trenches PC8. test any electrical equipment and system using insulated testing devices before touching them PC9. ensure positive isolation of electrical equipment & system as per given standards PC10. recognize any abnormalities in electrical equipment or system installed alarm annunciation and/or noticing parameters from gauge/ indicator installed PC11. carry out safe working practices while dealing with hazards to ensure the safety of self and others PC12. state methods of accident prevention in the work environment of the job role PC13. state location of general health and safety equipment in the workplace PC14. inspect for faults, set up and safely use of scaffolds and elevated platforms and ladder PC15. lift, carry and transport heavy objects & tools safely using correct procedures from storage to workplace and vice versa PC16. inspect Grid station and its equipment routinely for any signs of oil and water leakage		







	PC17. store flammable materials and machine lubricating oil safely and correctly PC18. check that the emission and pollution control devices are working properly in line with environmental policy standards
	PC19. apply good housekeeping practices at all times
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	PC20. identify common hazard signs displayed in various areas
	PC21. retrieve and/or point out documents that refer to health and safety in the workplace
	PC22. inform relevant authorities about any abnormal situation/behavior of any
	equipment/system promptly
Fire safety	The user/individual on the job needs to:
	PC23. use the various appropriate fire extinguishers on different types of fires
	PC24. distinguish types of fire
	PC25. demonstrate rescue techniques applied during fire hazard
	PC26. demonstrate good housekeeping in order prevent fire hazards
	PC27. demonstrate the correct use of a fire extinguisher
Emergencies, rescue	The user/individual on the job needs to:
and first-aid procedures	PC28. demonstrate how to free a person from electrocution
	PC29. administer appropriate first aid to victims where required e.g. in case of
	bleeding, burns, choking, electric shock, poisoning etc.
	PC30. demonstrate basic techniques of bandaging
	PC31. respond promptly and appropriately to an accident situation or medical emergency in real or simulated environments
	PC32. perform and organize loss minimization or rescue activity during an accident in real or simulated environments
	PC33. administer first aid to victims in case of a heart attack or cardiac arrest due to electric shock, before the arrival of emergency services in real or simulated
	cases
	PC34. demonstrate the artificial respiration and the CPR Process
	PC35. participate in emergency procedures Emergency procedures: raising alarm, safe/efficient, evacuation, correct means of escape, correct assembly point,
	roll call, correct return to work
	PC36. complete a written accident/incident report or dictate a report to another person, and send report to person responsible
	PC37. demonstrate correct method to move injured people and others during an
	emergency
Knowledge and Understan	ding (K)
A. Organizational	The user/individual on the job needs to know and understand:
Context	KA1. names (and job titles if applicable), and where to find, all the people
	responsible for health and safety in a workplace.
	KA2. names and location of documents that refer to health and safety in the workplace.
	1







KB1. meaning of "hazards" and "risks" KB2. health and safety hazards commonly present in the work environment and related precautions KB3. possible causes of risk, hazard or accident in the workplace and why risk and/or accidents are possible KB4. possible causes of risk and accident KB5. methods of accident prevention KB6. safe working practices when working with tools and machines KB7. safe working practices while working at various hazardous sites KB8. where to find all the general health and safety equipment in the workplace KB9. various dangers associated with the use of electrical equipment KB10. positive isolation of electrical equipment and system KB11. safe handling and disposal of hazardous power plant wastes KB12. use of emission and pollution control downs and measures taken to control pollution KB13. various safety procedures and equipment used to work at heights, trenches and confined places KB14. safe working practices specific to working with electrical equipment & system e.g. lock out/ tag out, PTW, etc. KB15. preventative and remedial actions to be taken in the case of exposure to toxic materials KB16. importance of using protective clothing/equipment and other insulated work gear while handling electrical system and equipment
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KB17. precautionary activities taken to prevent fire accident
KB18. various causes of fire
KB19. techniques of using the different fire extinguishers
KB20. different methods of extinguishing fire
KB21. different materials used for extinguishing fire
KB22. emergency rescue techniques applied during a fire hazard
KB23. various types of safety signs and what they mean
KB24. appropriate basic first aid treatment relevant to the condition e.g. shock,
electrical shock, bleeding, breaks to bones, minor burns, resuscitation,
poisoning, eye injuries
Skills (S)
A. Core Skills/ Writing Skills
Generic Skills The user/ individual on the job needs to know and understand how to:
SA1. note the information communicated by the officer incharge
SA2. note down observations (if any) related to the operation/maintenance.
Reading Skills
The user/individual on the job needs to know and understand how to:
SA3. read and interpret the process required for different types of manuals for
maintenance.







	SA4. read and interpret the flowchart of all parts of an assembly.
	SA5. read manuals and documents to understand the product-details & how they
	can be used.
	Oral Communication (Listening and Speaking skills)
	The user/individual on the job needs to know and understand how to:
	SA6. discuss task lists, schedules and activities with the colleague/supervisor.
	SA7. effectively communicate with the team members.
	SA8. attentively listen and comprehend the information given by the
	colleague/supervisor/contractor.
	SA9. communicate clearly with the colleague on the issues faced during query/fault.
B. Professional	Decision Making
Skills	
	The user/individual on the job needs to know and understand how to:
	SB1. follow colleague/contractor rule-based recision making process.
	SB2. take decisions with systematic course of actions and/or response.
	Plan and Organize
	The user/individual on the job needs to know and understand:
	SB3. planning and organization of tasks to meet deadlines.
	Customer Centricity
	The user/individual on the job needs to know and understand how to:
	SB4. build customer relationships and use customer centric approach.
	Problem Solving
	The user/individual on the job needs to know and understand how to:
	SB5. seek and comprehend operation related inputs for clarification
	SB6. find ways of modifying difficult operating stages to make it operation
	friendly
	Analytical Thinking
	The user/individual on the job needs to know and understand how to:
	SB7. work systematically and logically to resolve the issues and identify causation
	and anticipate unexpected results.
	SB8. quick approach and solution towards faults repairing.
	Critical Thinking
	The user/individual on the job needs to know and understand how to:
	SB9. critically evaluate operation parameters in relation to system normality
	SB10. develop a holistic and comprehensive profile of grid station on segregated
	discrete process stages of blank forming processes







Use basic health and safety practices for power related work

NOS Version Control

NOS Code		PSS/N2001	
Credits (NSQF)	TBD	Version number	1.0
Industry	Power	Drafted on	04/06/2016
Industry Sub-sector	Generation, Transmissio & Distribution	Last reviewed on	19/07/2016
Occupation	Technician	Next review date	19/07/2018

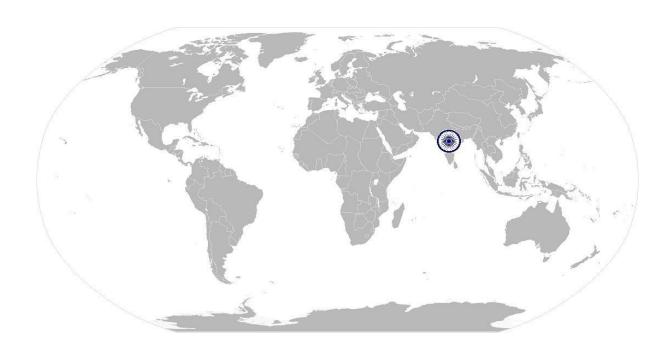






PSS/N1336 Work effectively with others

National Occupational Standard



Overview

This unit covers basic practices that improve effectiveness of working with others in an organizational set-up



National Occupational Standards



PSS/N1336

Work effectively with others

Unit Code	nit Code PSS/N1336	
Unit Title (Task)	Work effectively with others	
Description	This unit covers basic etiquette and competencies that a candidate is required to possess and demonstrate in their behavior and interactions with others at the workplace.	
	These cover areas such as communication etiquette, discipline, listening, handling conflict and grievances.	
Scope	This unit/task covers the following: • working with others	
Performance Criteria (PC)	w.r.t. the Scope	
Element	Performance Criteria	
Working with others	 The user/individual on the job should be able to: PC1. accurately receive information and instructions from the supervisor and fellow workers, getting clarification where required PC2. accurately pass on information to actionized persons who require it and within agreed timescale and confirm its receipt PC3. give information to others clearly, at a pace and in a manner that helps them to understand PC4. display helpful behavior by assisting others in performing tasks in a positive manner, where required and possible PC5. consult with and assist others to maximize effectiveness and efficiency in carrying out tasks PC6. display appropriate communication etiquette while working. PC7. display active listening skills while interacting with others at work PC8. use appropriate tone, pitch and language to convey politeness, assertiveness, care and professionalism PC9. demonstrate responsible and disciplined behavior at the workplace PC10. escalate grievances and problems to appropriate authority as per procedure to resolve them and avoid conflict 	
Knowledge and Understa		
A. Organizational Context (Knowledge of the company / organization and its processes)	 The user/individual on the job needs to know and understand: KA1. legislation, standards, policies, and procedures followed in the organisation relevant to own employment and performance conditions KA2. reporting structure, inter-dependent functions, lines and procedures in the work area 	
p. 555555)	KA3. relevant people and their responsibilities within the work area KA4. escalation matrix and procedures for reporting work and employment	

related issues







Work effectively with others

B. Technical	The user/individual on the job needs to know and understand:
Knowledge	KB1. various categories of people that one is required to communicate and co-
	ordinate with in the organization
	KB2. importance of effective communication in the workplace
	KB3. importance of teamwork in organizational and individual success
	KB4. various components of effective communication
	KB5. key elements of active listening
	KB6. value and importance of active listening and assertive communication
	KB7. barriers to effective communication
	KB8. importance of tone and pitch in effective communication
	KB9. importance of avoiding casual expletives and unpleasant terms while
	communicating professional circles
	KB10. how poor communication practices can disturb people, environment and
	cause problems for the employee, the employer and the customer
	KB11, importance of ethics for professional success
	KB12. importance of discipline for professional success
	KB13. what constitutes disciplined behavior for a working professional
	KB14. common reasons for interpersonal conflict
	KB15. importance of developing effective working relationships for professional
	success
	KB16. how to express and address grievar appropriately and effectively
	KB17. importance and ways of managing interpersonal conflict effectively
Skills (S) (Optional)	
A. Core Skills/	Writing Skills
Generic Skills	The user/ individual on the job needs to know and understand how to:
	SA1. note the information communicated by the officer incharge.
	SA2. note down observations (if any) related to the operation/maintenance.
	Reading Skills
	The user/individual on the job needs to know and understand how to:
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Work effectively with others

Skills	The user/individual on the job needs to know and understand how to:
	SB11. follow colleague/contractor rule-based decision making process.
	SB12. take decisions with systematic course of actions and/or response.
	Plan and Organize
	The user/individual on the job needs to know and understand:
	SB13. planning and organization of tasks to meet deadlines.
	Customer Centricity
	The user/individual on the job needs to know and understand how to:
	SB14. build customer relationships and use customer centric approach.
	Problem Solving
	The user/individual on the job needs to know and understand how to:
	SB15. seek and comprehend operation related inputs for clarification
	find ways of modifying difficult operating stages to make it operation
	friendly
	Analytical Thinking
	The user/individual on the job needs to know and understand how to: SB16. work systematically and logically to resolve the issues and identify causation and anticipate unexpected results. Quick approach and solution towards faults repairing.
	Critical Thinking
	The user/individual on the job needs to know and understand how to: SB17. critically evaluate operation parameters in relation to system normality develop a holistic and comprehensive profile of grid station.

NOS Version Control

NOS Code	- 1	PSS/N1336	
Credits (NSQF)	TBD	Version number	1.0
Industry	Power	Drafted on	04/06/2016
Industry Sub-sector	Generation, Transmission & Distribution	Last reviewed on	19/07/2016
Occupation	Technician	Next review date	19/07/2018

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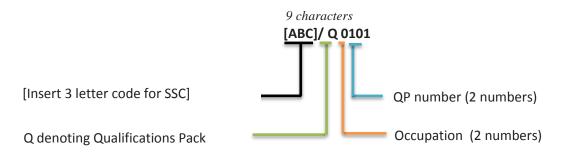




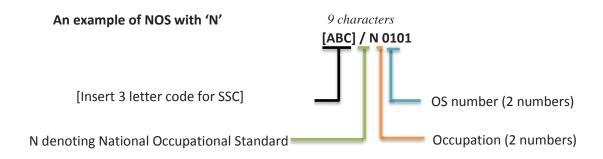
Annexure

Nomenclature for QP and NOS

Qualifications Pack



Occupational Standard







The following acronyms/codes have been used in the nomenclature above:

Sub-sector	Range of Occupation numbers
[Insert Name of Sub-sector1, Font: Calibri (Body), size 11, Bold]	[Insert range]
[Insert Name of Sub-sector2, Font: Calibri (Body), size 11, Bold]	[Insert range]
[Insert Name of Sub-sector3, Font: Calibri (Body), size 11, Bold]	[Insert range]
[Insert Name of Sub-sector4, Font: Calibri (Body), size 11, Bold]	[Insert range]

Sequence	Description	Example
Three letters	Industry name	[ABC, Font: Calibri (Body), size 11]
Slash	/	/
Next letter	Whether Q P or N OS	N
Next two numbers	Occupation code	01
Next two numbers	OS number	01





CRITERIA FOR ASSESSMENT OF TRAINEES

Job Role Engineer-Power Distribution

Qualification Pack PSS/Q7001

Sector Skill Council Power

Guidelines for Assessment

- 1. Criteria for assessment for each Qualification Pack will be created by the Sector Skill Council. Each Performance Criteria (PC) will be assigned marks proportional to its importance in NOS. SSC will also lay down proportion of marks for Theory and Skills Practical for each PC
- 2. The assessment for the theory part will be based on knowledge bank of questions created by the SSC
- 3. Individual assessment agencies will create unique question papers for theory part for each candidate at each examination/training center (as per assessment criteria below)
- 4. Individual assessment agencies will create unique evaluations for skill practical for every student at each examination/training center based on this criteria
- 5. To pass the Qualification Pack, every trainee should score a minimum of 70% in every NOS
- 6. In case of successfully passing only certain number of NOS's, the trainee is eligible to take subsequent assessment on the balance NOS's to pass the Qualification Pack

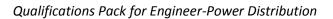
					Marks A	llocation	
	Assessable Outcomes	Assessment Criteria for Outcomes		Total Marks	Out Of	Theory	Skills Practical
1.	PSS/N7001 Oversee Installation activities of power distribution	PC1.	apply knowledge of entire power distribution system from substation to last mile consumers		4	1	3
	system	PC2.	apply knowledge of types of distribution system network – ring main system, radial system, interconnected system etc.		4	1	3
		PC3.	apply knowledge of load flow study		4	1	3
		PC4.	apply knowledge of key equipment installed in power distribution system and their technical specifications	100	4	1	3
		PC5.	apply knowledge of type of distribution system –voltage level wise/technology		4	1	3
		PC6.	apply knowledge of schematic drawings, engineering drawings, single line diagrams, lay out plans etc.		4	1	3
		PC7.	apply knowledge of types of transformer, pole, conductors and		4	1	3





	cables
	Capica
PC8.	survey elements for creation of new service line connections
PC9.	apply knowledge of engineering drawings, layout plans, technical specification of equipment
PC10.	apply knowledge of revenue management process in distribution from release of new connection to collection of revenue including meter installation, meter reading, bill generation, bill distribution etc.
PC11.	apply knowledge of key equipment installed in power system viz. transformers, circuit breakers, isolators, current transformers, voltage transformers, wave traps, types of conductors, protection equipment, lightning arrestors, grounding and earthing, capacitors, relays etc. and their technical specifications
PC12.	preparation of estimates and bill of quantities
PC13.	overviewing of procurement function (modes and typesturnkey, supply & services etc.); material planning and handling; store handling methods
PC14.	apply methods for route survey for O/H line or U/G lines and ROW
PC15.	apply knowledge of types of protection system and earthing in distribution network
PC16.	installation of transformer and associated equipment
PC17.	apply knowledge of 1-phase and 3- phase metering system
PC18.	apply knowledge of Smart grid, AMR, AMI and SCADA implementation and GIS Mapping
PC19.	erection and commissioning of substation and line elements like different types of towers, O/H line or U/G cable, switchgear etc.

4	1	3
3	1	2
3	1	2
3	1	2
3	1	2
3	1	2
3	1	2
3	1	2
3	1	2
3	1	2
3	1	2
3	1	2







		PC20.	installation of protection system- surge protection device, over voltage protection etc.		3	1	2
		PC21.	coordination and management of logistic related issues		2		2
		PC22.	apply knowledge of air insulated and Gas insulated substation		3	1	2
		PC23.	erection and commissioning of substation equipment		3	1	2
		PC24.	installation of switchgear and control panel		3	1	2
		PC25.	installation of Substation Automation System (SAS)		3	1	2
		PC26.	ensure protection system of all the plant equipment		3	1	2
		PC27.	G.O switch installation		3	1	2
		PC28.	Ensure protection of distribution system equipment –transformer, switchgear etc.		3	1	2
		PC29.	Ensure grounding and earthing system of all the plant and equipment		3	1	2
		PC30.	apply knowledge of circuit breaker, relay ,CT,PT and LA installation		3	1	2
		PC31.	use of PPE: e.g. safety helmet, safety glove, safety shoe, climbing harness, lanyard and tool belt (when climbing), earth rod (discharge rod), safety rope ,ladder etc.		3	1	2
					100	30	70
l l	S/N7002 Supervise wer distribution	PC1	. ensuring proper O&M of the distribution systems		4	1	3
and	stem operation d maintenance tivities	PC2.	ensuring proper protection and earthing of equipment for healthy operation		4	1	3
		PC3.	understanding of consumer categories, applicable tariffs	100	5	2	3
		PC4.	understanding of operation aspects of distribution substations and lines		5	2	3
		PC5.	prepare preventive and breakdown maintenance plan for distribution system		4	1	3





PC6.	understanding of consumer
	management aspects and customer
	relationship management
PC7.	understanding of load
	management, grid stability,
	frequency, load dispatch, feeder
	loading etc.
PC8.	locate the conduit, cables & other
rco.	underground system to perform
	maintenance work
DCO	
PC9.	performance monitoring of critical
	system such as RTU, Remote
	Metering Unit (RMU) and other
	automation system
PC10.	Understand tools and technologies
	available for conducting
	maintenance activities
PC11.	commercial operation-
	understanding of entire revenue
	management process viz meter
	reading, bill generation, bill
	distribution, revenue collection,
	arrear management, consumer
	management etc.
PC12.	Co-ordinate resources, mobilise
	teams, build teams, resolve
	interpersonal issues, manage
	logistics
PC13.	Create SOPs, schedules,
	maintenance schedules
PC14.	propers estimates hill of quantity
PC14.	prepare estimates, bill of quantity
	for carrying out maintenance
DC4.F	activity
PC15.	plan and supervise predictive,
	preventive, breakdown and routine
	maintenance for lines and
	substation equipment
PC16.	monitor problem and keep the
	manager informed about progress
	or any delays in resolving the
	problem
PC17.	testing of distribution transformer
	and other associated equipment
PC18.	Testing of earthing systems for
1 010.	distribution systems
	·
PC19.	Fault location methods for
	distribution system lines, cables
PC20.	carry out repair and replacement of
. 520.	faulty/ unhealthy equipment
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	PC21.	Troubleshooting of faulty system		3	1	2
	PC22.	upgrade or modify the existing unhealthy equipment/system		3	1	2
	PC23.	carry out general routine repair work		3	1	2
	PC24.	technical change implementation in equipment/systems		3	1	2
	PC25.	Co-ordinate resources, mobilise teams, build teams, resolve interpersonal issues, manage logistics		3	1	2
	PC26.	Create SOPs, schedules, maintenance schedules		3	1	2
	PC27.	PPE: e.g. safety helmet, safety glove, safety shoe, climbing harness, lanyard and tool belt (when climbing), earth rod (discharge rod), safety rope ,ladder etc.		3	1	2
				100	30	70
3. PSS/N2001 Use basic health and safety practices	PC1.	use protective clothing/equipment for specific tasks and work conditions		2		2
for power related work	PC2.	state the name and location of people responsible for health and safety in the workplace		3	1	2
	PC3.	state the names and location of documents that refer to health and safety in the workplace		3	1	2
	PC4.	identify job-site hazardous work and state possible causes of risk or accident in the workplace		2	1	1
	PC5.	follow electrical safe working procedures such as Tag out/Lock out and display PTW (Permit To Work),	100	3	1	2
	PC6.	follow warning signs (danger, out of service, etc.) while working with electrical systems		3	1	2
	PC7.	use standard safe working practices when working at heights, confined areas and trenches		3	1	2
	PC8.	test any electrical equipment and system using insulated testing devices before touching them		3	1	2
	PC9.	ensure positive isolation of electrical equipment & system as per given standards		3	1	2





PC10.	recognize any abnormalities in
	electrical equipment or system
	installed alarm annunciation and/or
	noticing parameters from gauge/
	indicator installed
PC11.	
	while dealing with hazards to ensure
	the safety of self and others
PC12.	state methods of accident
1 C12.	prevention in the work environment
	•
DC4.2	of the job role
PC13.	state location of general health and
	safety equipment in the workplace
PC14.	inspect for faults, set up and safely
	use of scaffolds and elevated
	platforms and ladder
PC15.	•
	objects & tools safely using correct
	procedures from storage to
	workplace and vice versa
PC16.	
PC10.	inspect Grid station and its
	equipment routinely for any signs of
	oil and water leakage
PC17.	store flammable materials and
	machine lubricating oil safely and
	correctly
PC18.	check that the emission and
	pollution control devices are
	working properly in line with
	environmental policy standards
PC19.	apply good housekeeping practices
	at all times
PC20.	identify common hazard signs
F C20.	displayed in various areas
PC21.	retrieve and/or point out documents
	that refer to health and safety in the
	workplace
PC22.	inform relevant authorities about
	any abnormal situation/behavior of
	any equipment/system promptly
PC23.	use the various appropriate fire
	extinguishers on different types of
	fires correctly
PC24.	distinguish types of fire
. 527.	allow of bea of the
PC25.	demonstrate rescue techniques
	applied during fire hazard
PC26.	demonstrate good housekeeping in
	order to prevent fire hazards
	o. a.c. to prevent me nazaras

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PC27.	demonstrate the correct use of a fire extinguisher		3	1	2
PC28.	demonstrate how to free a person from electrocution		3	1	2
PC29.	administer appropriate first aid to victims were required e.g. in case of bleeding, burns, choking, electric shock, poisoning etc.		3	1	2
PC30.	demonstrate basic techniques of bandaging		3	1	2
PC31.	respond promptly and appropriately to an accident situation or medical emergency in real or simulated environments		3	1	2
PC32.	perform and organize loss minimization or rescue activity during an accident in real or simulated environments		2		2
	of a heart attack or cardiac arrest due to electric shock, before the arrival of emergency services in real or simulated cases		3	1	2
PC34.	demonstrate the artificial respiration and the CPR Process		3	1	2
PC35.	Emergency procedures: raising alarm, safe/efficient, evacuation, correct means of escape, correct assembly point, roll call, correct		1		1
PC36.			1		1
PC37.	demonstrate correct method to move injured people and others during an emergency		1		1
			100	30	70
PC1.	accurately receive information and instructions from the supervisor and fellow workers, getting clarification where required		10	3	7
PC2.	accurately pass on information to authorized persons who require it and within agreed timescale and confirm its receipt	100	10	3	7
PC3					
	PC28. PC29. PC30. PC31. PC32. PC34. PC35. PC37.	PC28. demonstrate how to free a person from electrocution PC29. administer appropriate first aid to victims were required e.g. in case of bleeding, burns, choking, electric shock, poisoning etc. PC30. demonstrate basic techniques of bandaging PC31. respond promptly and appropriately to an accident situation or medical emergency in real or simulated environments PC32. perform and organize loss minimization or rescue activity during an accident in real or simulated environments PC33. administer first aid to victims in case of a heart attack or cardiac arrest due to electric shock, before the arrival of emergency services in real or simulated cases PC34. demonstrate the artificial respiration and the CPR Process PC35. participate in emergency procedures Emergency procedures: raising alarm, safe/efficient, evacuation, correct means of escape, correct assembly point, roll call, correct return to work PC36. complete a written accident/incident report or dictate a report to another person, and send report to person responsible PC37. demonstrate correct method to move injured people and others during an emergency PC1. accurately receive information and instructions from the supervisor and fellow workers, getting clarification where required PC2. accurately pass on information to authorized persons who require it and within agreed timescale and	extinguisher PC28. demonstrate how to free a person from electrocution PC29. administer appropriate first aid to victims were required e.g. in case of bleeding, burns, choking, electric shock, poisoning etc. PC30. demonstrate basic techniques of bandaging PC31. respond promptly and appropriately to an accident situation or medical emergency in real or simulated environments PC32. perform and organize loss minimization or rescue activity during an accident in real or simulated environments PC33. administer first aid to victims in case of a heart attack or cardiac arrest due to electric shock, before the arrival of emergency services in real or simulated cases PC34. demonstrate the artificial respiration and the CPR Process PC35. participate in emergency procedures Emergency procedures: raising alarm, safe/efficient, evacuation, correct means of escape, correct assembly point, roll call, correct return to work PC36. complete a written accident/incident report or dictate a report to another person, and send report to person responsible PC37. demonstrate correct method to move injured people and others during an emergency PC1. accurately receive information and instructions from the supervisor and fellow workers, getting clarification where required PC2. accurately pass on information to authorized persons who require it and within agreed timescale and confirm its receipt	extinguisher PC28. demonstrate how to free a person from electrocution PC29. administer appropriate first aid to victims were required e.g. in case of bleeding, burns, choking, electric shock, poisoning etc. PC30. demonstrate basic techniques of bandaging PC31. respond promptly and appropriately to an accident situation or medical emergency in real or simulated environments PC32. perform and organize loss minimization or rescue activity during an accident in real or simulated environments PC33. administer first aid to victims in case of a heart attack or cardiac arrest due to electric shock, before the arrival of emergency services in real or simulated cases PC34. demonstrate the artificial respiration and the CPR Process PC35. participate in emergency procedures Emergency procedures: raising alarm, safe/efficient, evacuation, correct means of escape, correct assembly point, roll call, correct return to work PC36. complete a written accident/incident report or dictate a report to another person, and send report to person responsible PC37. demonstrate correct method to move injured people and others during an emergency PC1. accurately receive information and instructions from the supervisor and fellow workers, getting clarification where required PC2. accurately pass on information to authorized persons who require it and within agreed timescale and confirm its receipt	extinguisher PC28. demonstrate how to free a person from electrocution PC29. administer appropriate first aid to victims were required e.g. in case of bleeding, burns, choking, electric shock, poisoning etc. PC30. demonstrate basic techniques of bandaging PC31. respond promptly and appropriately to an accident situation or medical emergency in real or simulated environments PC32. perform and organize loss minimization or rescue activity during an accident in real or simulated environments PC33. administer first aid to victims in case of a heart attack or cardiac arrest due to electric shock, before the arrival of emergency services in real or simulated cases PC34. demonstrate the artificial respiration and the CPR Process PC35. participate in emergency procedures Emergency procedures: raising alarm, safe/efficient, evacuation, correct means of escape, correct assembly point, roll call, correct return to work PC36. complete a written accident/incident report or dictate a report to another person, and send report to another person, and send report to more injured people and others during an emergency PC37. demonstrate correct method to move injured people and others during an emergency PC40. accurately receive information and instructions from the supervisor and fellow workers, getting clarification where required PC2. accurately pass on information to authorized persons who require it and within agreed timescale and confirm its receipt





	them to understand			
PC4.	display helpful behavior by assisting others in performing tasks in a positive manner, where required and possible	10	3	7
PC5.	consult with and assist others to maximize effectiveness and efficiency in carrying out tasks	10	3	7
PC6.	display appropriate communication etiquette while working	10	3	7
PC7.	display active listening skills while interacting with others at work	10	3	7
PC8.	use appropriate tone, pitch and language to convey politeness, assertiveness, care and professionalism	10	3	7
PC9.	demonstrate responsible and disciplined behaviors at the workplace	10	3	7
PC10.	escalate grievances and problems to appropriate authority as per procedure to resolve them and avoid conflict	10	3	7
		100	30	70